

Privacy Engineering and the Agile Turn

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SecAppDev

getting privacy engineering right?

getting privacy engineering right?

privacy
research



software
engineering
practice

**privacy
research**



**software
engineering
practice**

can it be that the practices around the production of software are an important element of privacy research?

**privacy
research**



**software
engineering
practice**



Wurstküche
How the Sausage Gets Made

matters?

the turn to agile

shrink wrap

services

waterfall model

agile
programming

PC

cloud

**what is the
impact of**

**the turn to
agile in
software
engineering
practice**

**on
computer
science
research in
privacy?**

PRIVACY RESEARCH PARADIGMS

privacy as
confidentiality

privacy as
control

privacy as
practice

privacy theory

methods

techniques

tools

**what is the
impact of**

**the turn to
agile in
software
engineering
practice**

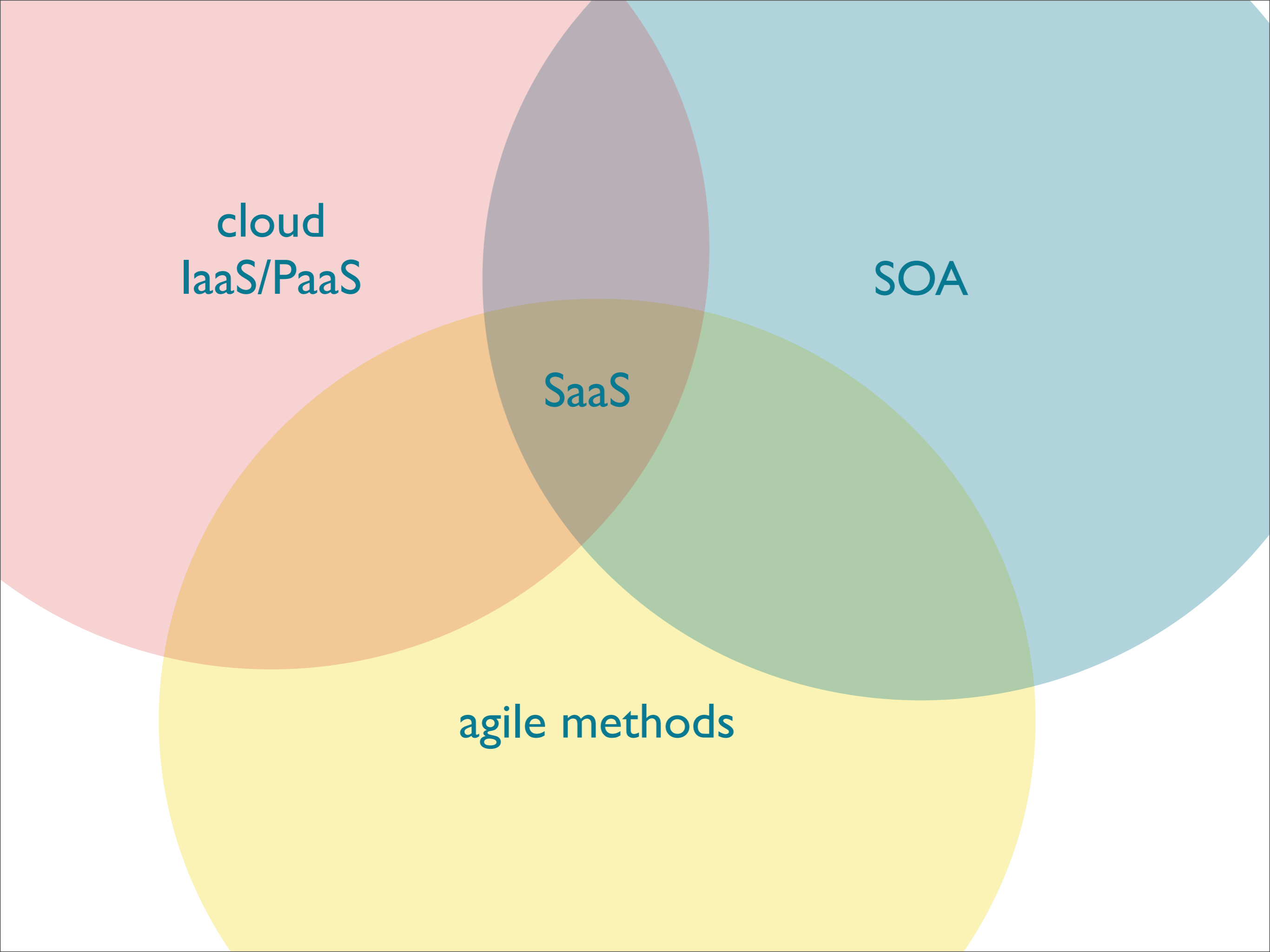
**on
computer
science
research in
privacy?**

methodology

- **exploratory study (work in progress)**
 - develop and shape an agenda for further study
- **interviews and chats**
 - devs, devops, product managers, a/b testers, AI/data product developers, data engineers, privacy officers
- **industry white papers**
- **legal and policy literature**

shrink wrap software





cloud
IaaS/PaaS

SOA

SaaS

agile methods

the turn to agile

shrink wrap

services

waterfall model

agile
programming

PC

cloud

shrink wrap



services



1) All teams will henceforth expose their data and functionality through service interfaces.

2) Teams must communicate with each other through these interfaces.

3) There will be no other form of interprocess communication allowed: no direct linking, no direct reads of another team's data store, no shared-memory model, no back-doors whatsoever. The only communication allowed is via service interface calls over the network.

4) It doesn't matter what technology they use. HTTP, Corba, Pubsub, custom protocols – doesn't matter. Bezos doesn't care.

5) All service interfaces, without exception, must be designed from the ground up to be externalizable. That is to say, the team must plan and design to be able to expose the interface to developers in the outside world. No exceptions.

**6) Anyone who doesn't do this will be fired.
~2001/2002**

shrink wrap

binary runs solely on client side

requires matching soft & hardware

updates & maintenance cumbersome

user has control (oh no!)

pay in advance

Microsoft Word

enterprise

apps

services

server (thin) client model

data "secured" by service

updates and maintenance server side

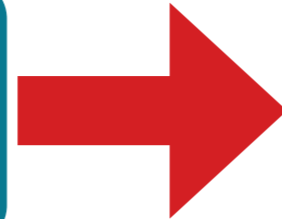
collaborative

pay as you use/trial

office 365

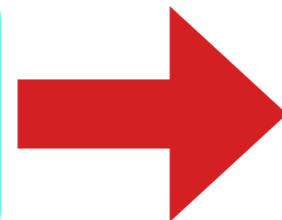
implications of the shift to services

server - thin client model



transaction throughout use

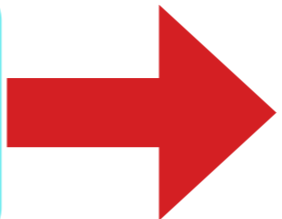
bundled services



agile service integration

pooling of data

licensing and pricing models



intensified tracking

shrink wrap
software production

version
+
purchase

use

time

service bundle

pay per use

use

team integration

SDK/PaaS

cybersecurity

performance

CRM

data brokers

analytics

AB Testing

UX capture

production tools

advertisement

authentication

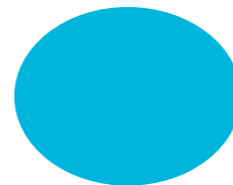
payment

maps

social

embedded media

picture album creation service







See what your users see.

FullStory lets your company easily record, replay, search, and analyze each user's actual experience with your website. Think of it as your team's super-searchable DVR for all customer interactions.

Start your free 14-day trial today!

[LET'S GO!](#)[▶ Watch the video \(1:13\)](#)

The screenshot displays the FullStory dashboard. On the left is a sidebar with navigation options: FullStory, Account, and segments (Everyone, Signed-up). The main area shows a table of user sessions under the 'All time' filter. A search bar 'Search Everyone' is located in the top right of the main area.

PERSON	RECENTLY	CONTEXT
 Jonny Appleseed 17 SESSIONS • SINCE 11/6/14	 Online 3 EVENTS • 0:01 • WWW.FULLSTORY.COM	Royal Oak OS X • CHROME
 Lauren Anne 50 SESSIONS • SINCE JAN 12	 Online 2 EVENTS • 0:02 • /ADMIN	Atlanta OS X • CHROME

fullstory in top 1 million sites

<http://uservoice.com>

<http://remitly.com>

<http://moosejaw.com>

<http://sproutvideo.com>

<http://wahoofitness.com>

<http://clickminded.com>

<http://startapp.com>

<http://wayup.com>

<http://keen.io>

<http://fitocracy.com>

<http://tieks.com>

<http://samcart.com>

<http://meuspedidos.com.br>

<http://referralcandy.com>

<http://thebouqs.com>

<http://oyorooms.com>

<http://codeschool.com>

<http://mymove.com>

<http://urbanclap.com>

<http://owler.com>

<http://scripted.com>

<http://himalayastore.com>

<http://surfdome.com>

<http://namely.com>

<http://travelport.com>

<http://autopilothq.com>

<http://shethinx.com>

<http://credomobile.com>

<http://conte.it>

<http://castorama.pl>

<http://deputy.com>

<http://autoeurope.com>

<http://nexojournal.com.br>

Thanks to Dillon Reisman from Princeton U. for the web crawl

waterfall model



agile
programming



waterfall
model

spiral
model

agile programming

Xtreme programming

waterfall model

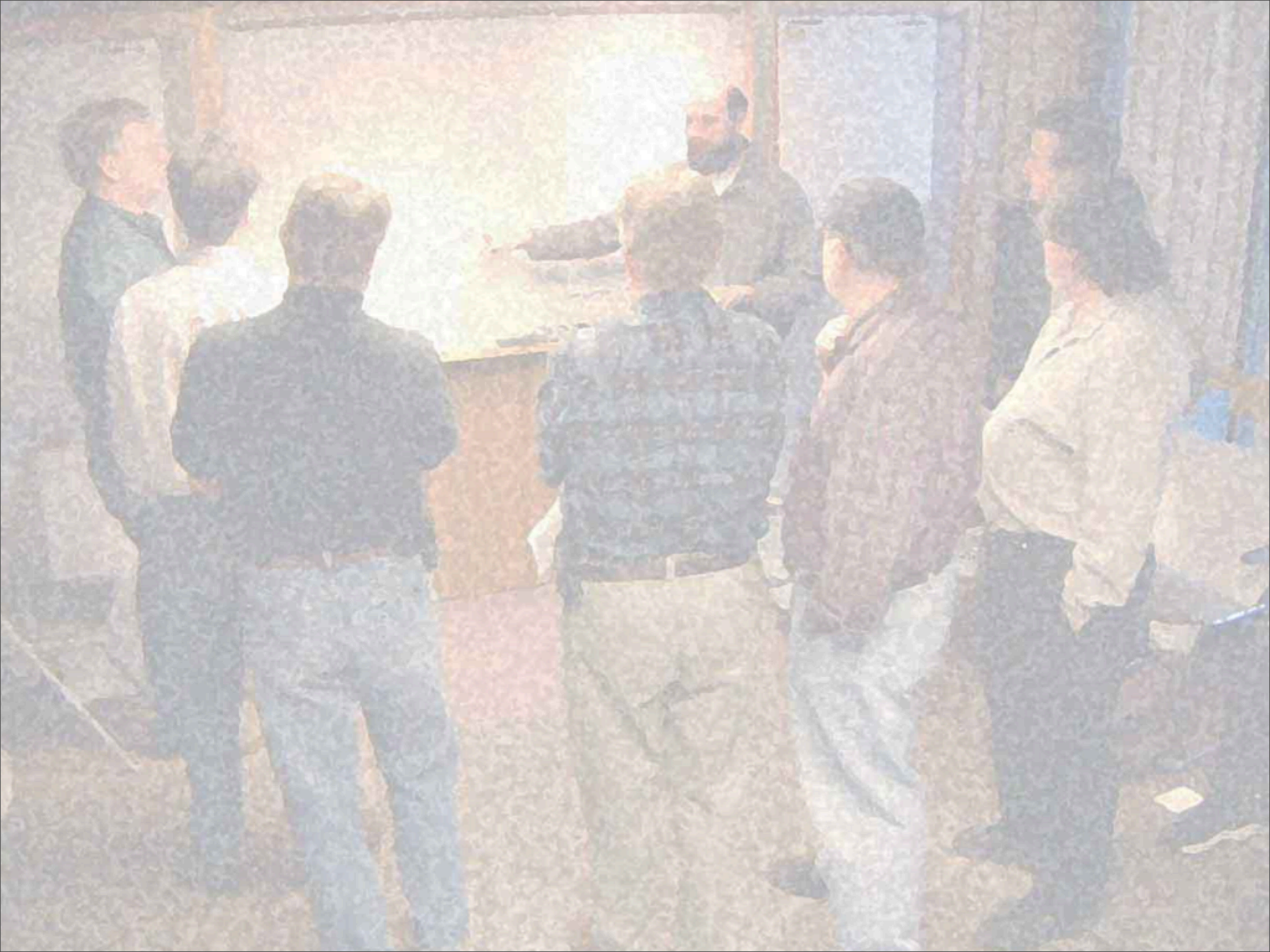
requirements analysis and
specification

architectural design

implementation and integration

verification

operation and maintenance



agile manifesto

individuals and interactions

process and tools

working software

comprehensive documentation

customer collaboration

contract negotiation

responding to change

following a plan

eXtreme Programming

if short iterations are good, make them as short as possible

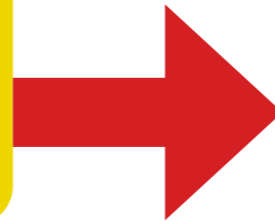
if simplicity is good, do the simplest thing that can work

if testing is good, test all the time

if code reviews are good, review code continuously

implications of the shift to agile dev

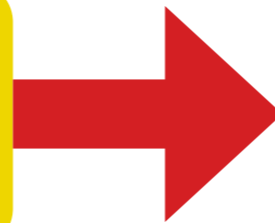
testing testing testing



user centric development

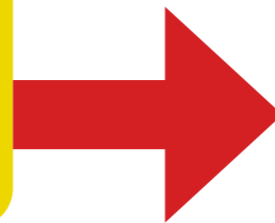
data centric development

short iterations



rapid feature development

simplicity



reuse and modularity

server - thin client model

feature inflation

customer

product manager

behavioral analytics

rapid feature
development

where do features come from?

where do features go?

boss/VC said so

designers said so

competitor did it

data centric development

anecdotes

data products

metrics

user/behavioral analytics

data centric development

predictive modeling 4 pricing

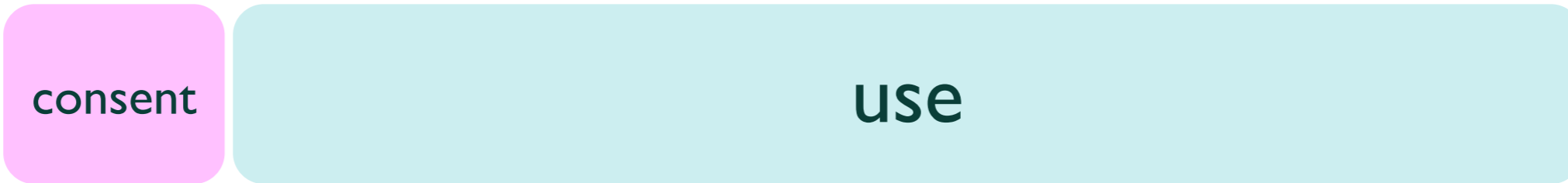
user churn

new information
panel

website

perspective 3: behavior and data centrality

- recursively keeping track:
 - capturing behavior of users
 - capturing behavior of service components
 - capturing behavior of your capture models
 - QA and continuous monitoring become one thing



how are shifts in software engineering and the ecosystem relevant to privacy research and practice?

Philip Agre: Two models of privacy

These systems capture knowledge of people's behavior, and they reconfigure them through rapid development of features that are able to identify, sequence, reorder and transform human activities.

This also means that they open these human activities to evaluation in terms of economic efficiency.

Philip Agre.

Moving Targets: Security and Rapid-Release in Firefox

Sandy Clark
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Michael Collis
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Matt Blaze
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University of Pennsylvania

Jonathan M. Smith
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University of Pennsylvania

can't apply security
frameworks

no threat
modeling

no risk
assessment

code maturity?
lol

rapid feature development

++ vulnerability
density

++ immature
code

honeymoon

defies attackers
learning curve

how are shifts in software engineering and the ecosystem relevant to privacy research?

impact of the agile turn?

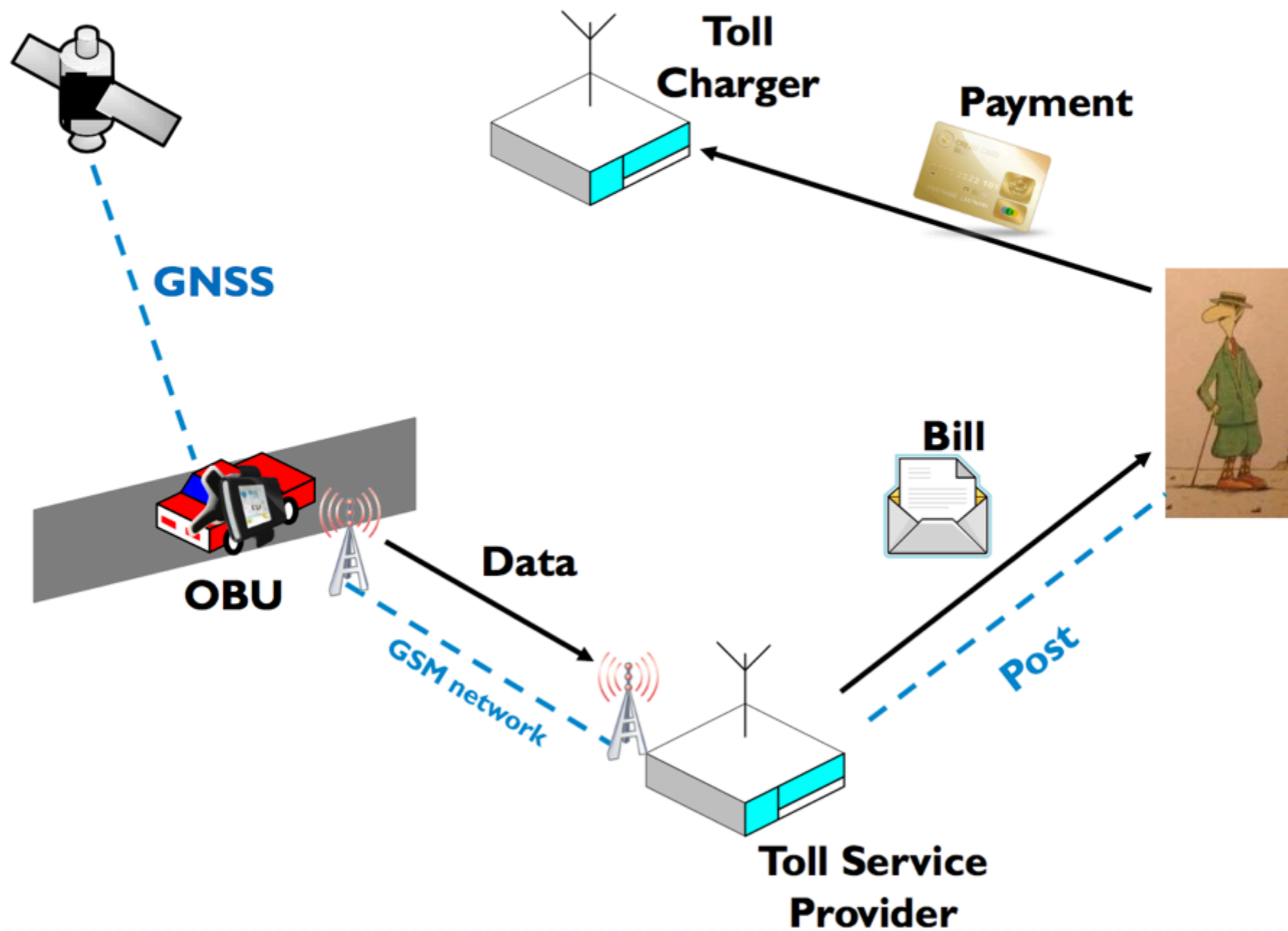
privacy as
confidentiality

data minimization

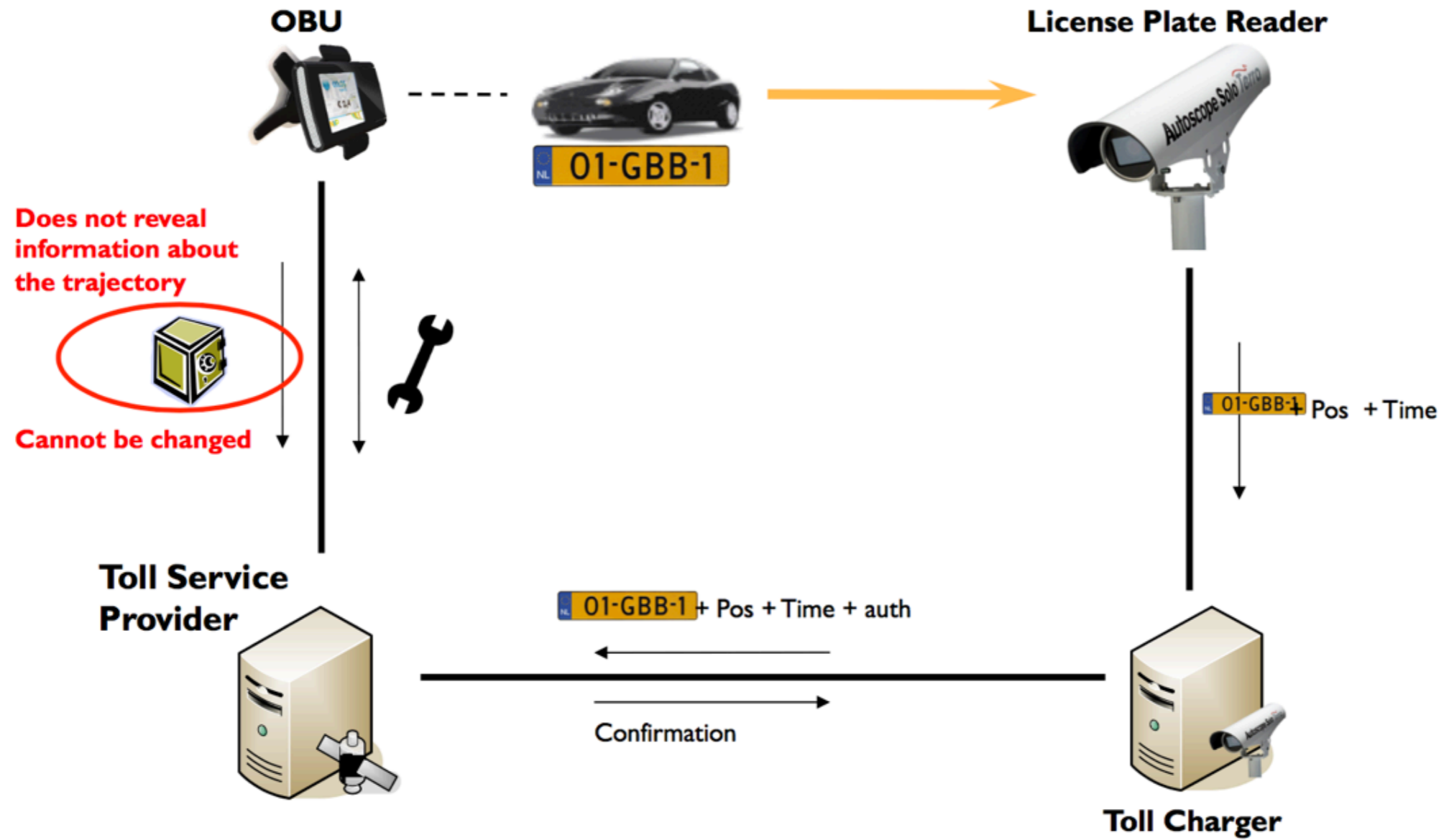
properties with mathematical guarantees

avoid single point of failure

EETS straightforward implementation



How does it work?



Data Minimization strategies

well-defined goal

reference system

privacy requirements

minimize collection

minimize disclosure

minimize replication

minimize centralization

minimize linkability

minimize retention

SOK: Secure Messaging (Unger et al.)

well-defined goal

(interoperable/federated) secure messaging

trust establishment

conversation security

transport privacy

privacy requirements

confidentiality + perfect forward/backward secrecy

message/participation deniability

anonymity ...

threat model (adversary)

local/global/ISP...

other quality requirements

usability and adoption

Scheme	Example	Security and Privacy											Adoption			Group Chat										
		Confidentiality	Integrity	Authentication	Participation	Destination Consistency	Forward Validation	Backward Secrecy	Anonymity Preserving	Speaker Consistency	Causality Preserving	Global Consistency	Message Preserving	Message Transcript	Message Unlinkability	Particip. Repudiation	Out-of-Order	Dropped Message Resilient	Asynchronous	Multi-Device Resilient	No Additional Support	Computational Equality	Trust Equality	Subgroup Messaging	Contractable	Expandable
TLS+Trusted Server ^{†*}	Skype	-	-	-	-	-	-	-	-	-	-	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Static Asymmetric Crypto ^{†*}	OpenPGP, S/MIME	●	●	●	-	-	-	●	-	-	-	-	-	-	-	●	●	●	●	●	-	-	-	-	-	-
+IBE [†]	Wang et al.	-	●	●	-	-	-	●	-	-	-	-	-	-	-	●	●	●	●	-	-	-	-	-	-	-
+Short Lifetime Keys	OpenPGP Draft	●	●	●	-	-	○	○	●	-	-	-	-	-	-	●	●	●	●	-	-	-	-	-	-	-
+Non-Interactive IBE [†]	Canetti et al.	●	●	●	-	-	●	-	●	-	-	-	-	-	-	○	●	●	●	●	-	-	-	-	-	-
+Puncturable Encryption [†]	Green and Miers	●	●	●	-	-	●	-	●	-	-	-	-	-	-	●	●	●	●	●	-	-	-	-	-	-
Key Directory+Short Lifetime Keys [†]	IMKE	●	●	○	-	●	○	○	-	-	-	●	●	●	●	●	●	-	-	-	-	-	-	-	-	-
+Long-Term Keys [†]	SIMPP	●	●	○	-	●	○	○	-	-	-	●	●	-	-	●	●	-	-	-	-	-	-	-	-	-
Authenticated DH ^{†*}	TLS-EDH-MA	●	●	●	●	●	○	○	●	-	-	-	●	●	○	●	●	-	-	●	-	-	-	-	-	-
+Naïve KDF Ratchet [*]	SCIMP	●	●	●	●	●	○	○	○	○	-	-	●	●	○	○	○	-	-	●	-	-	-	-	-	-
+DH Ratchet ^{†*}	OTR	●	●	●	●	●	○	○	○	○	-	●	●	○	○	○	○	-	-	●	-	-	-	-	-	-
+Double Ratchet ^{†*}	Axolotl	●	●	●	●	●	○	○	○	○	-	●	●	○	○	○	○	-	-	●	-	-	-	-	-	-
+Double Ratchet+3DH AKE ^{†*}	-	●	●	●	●	●	○	○	○	○	-	●	●	○	○	○	○	-	-	●	-	-	-	-	-	-
+Double Ratchet+3DH AKE+Prekeys ^{†*}	TextSecure	●	●	●	●	●	○	○	○	○	-	●	●	○	○	○	○	-	-	●	-	-	-	-	-	-
Key Directory+Static DH+Key Transport [†]	Kikuchi et al.	●	●	-	-	●	○	○	-	-	-	●	●	-	-	●	●	●	-	-	-	-	-	●	●	-
+Authenticated EDH+Group MAC [†]	GROK	●	●	○	-	●	○	○	●	-	-	-	●	●	-	-	●	●	●	-	-	-	-	●	●	-
GKA+Signed Messages+Parent IDs [†]	OldBlue	●	●	●	●	●	○	○	○	○	●	-	-	-	-	●	●	○	-	●	-	-	●	●	-	-
Authenticated MP DH+Causal Blocks ^{†*}	KleeQ	●	●	○	○	○	○	○	○	○	○	-	●	●	○	○	○	-	-	●	-	-	●	●	-	-
OTR Network+Star Topology [†]	GOTR (2007)	●	●	-	-	-	○	○	-	-	-	●	●	○	○	○	○	-	-	●	-	-	-	●	●	-
+Pairwise Topology [†]		●	●	●	●	○	○	○	-	-	-	●	●	○	○	○	○	-	-	●	-	-	●	●	●	●
+Pairwise Axolotl+Multicast Encryption [*]	TextSecure	●	●	●	-	●	○	○	○	○	-	●	●	○	○	○	○	-	-	●	-	-	●	●	●	●
DGKE+Shutdown Consistency Check [†]	mpOTR	●	●	●	●	○	○	○	○	-	-	-	●	●	-	-	●	●	-	-	●	-	-	-	-	-
Circle Keys+Message Consistency Check [†]	GOTR (2013)	●	●	●	●	○	○	○	○	○	○	○	○	○	○	○	○	-	-	○	-	-	○	○	○	○

SOK: Secure Messaging (Unger et al.)

legacy software not made with E2E security in mind

unsolved problems: e.g., group chat

solved problems: not applied

current implementations: proprietary/no specification



Reflections: The ecosystem is moving

[moxie0](#) on 10 May 2016

Software exists as part of an ecosystem, and **the ecosystem is moving**. The platform changes out from under it, the networks evolve, security threats and countermeasures are in constant shift, and the collective UX language rarely sits still. As more money, time, and focus has gone into the ecosystem, the faster the whole thing has begun to travel.

One of the controversial things we did with Signal early on was to build it as an unfederated service. Nothing about any of the protocols we've developed requires centralization; it's entirely possible to build a federated Signal Protocol based messenger, but I no longer believe that it is possible to build a *competitive* federated messenger at all.

impact of the agile turn?

privacy as
control

data protection/FIPPS compliance

transparency and accountability

Bell Group

information we collect

ways we use your information

information sharing

	to provide service and maintain site	marketing	telemarketing	profiling	other companies	public forums
contact information		opt in			opt out	
cookies						
demographic information		opt in			opt out	
financial information						
health information						
preferences						
purchasing information		opt in			opt out	
social security number & gov't ID						
your activity on this site		opt in			opt out	
your location						

Access to your information

This site gives you access to your contact data and some of its other data identified with you

How to resolve privacy-related disputes with this site

Please email our customer service department

bell.com

5000 Forbes Avenue
Pittsburgh, PA 15213 United States
Phone: 800-555-5555
help@bell.com

impact of the agile turn?

privacy as
practice

privacy integral to collective info practices

improve user agency in negotiating privacy

transparency of social impact

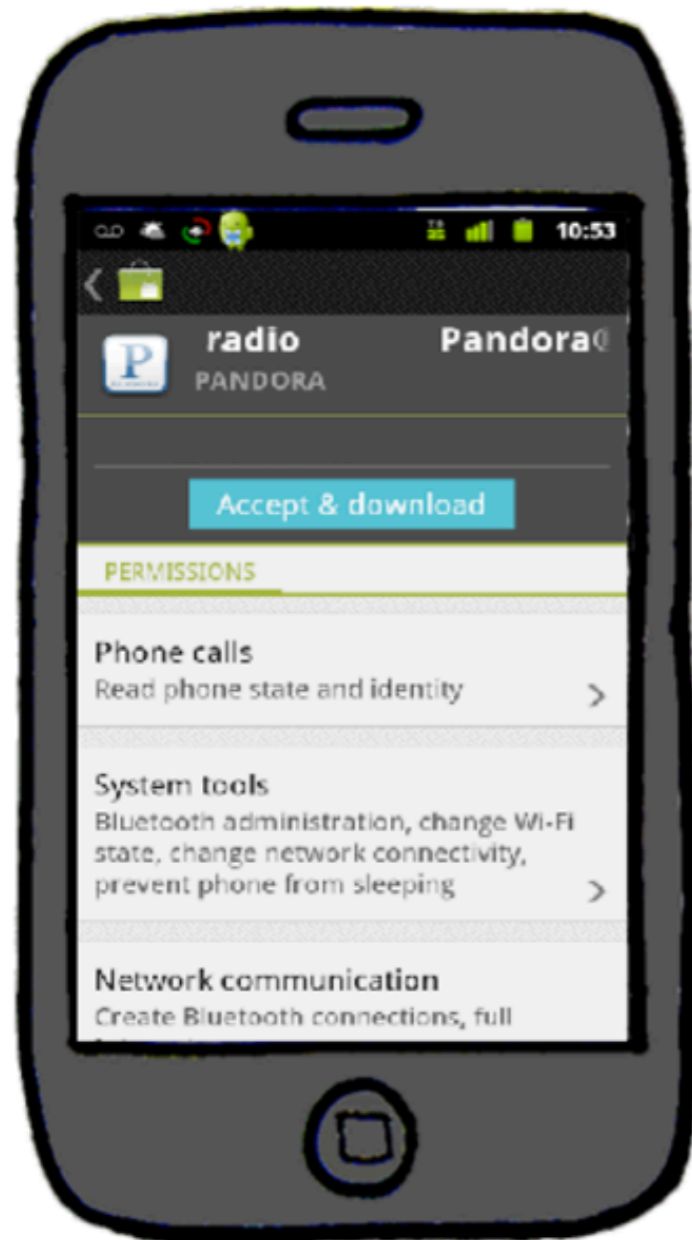
Android Permissions: User attention, comprehension, and Behavior (Felt et al., 2012)

Permission	<i>n</i>	Options	Responses
INTERNET Category: Network communication Label: Full Internet access	109	Send information to the application's server Load advertisements None of these Read your text messages Read your list of phone contacts <i>I don't know</i>	45 41.3% 30 27.5% 16 14.7% 13 11.9% 11 10.1% 36 33.0%
READ_PHONE_STATE Category: Phone calls Label: Read phone state and identity	85	Read your phone number See who you have called Track you across applications Load advertisements None of these <i>I don't know</i>	41 47.7% 37 43.0% 20 23.3% 11 12.8% 10 11.6% 15 17.4%
CALL_PHONE Category: Services that cost you money Label: Directly call phone numbers	83	Place phone calls Charge purchases to your credit card None of these See who you have made calls to Send text messages <i>I don't know</i>	30 35.3% 27 31.8% 16 18.8% 14 16.5% 11 12.9% 16 18.8%
WRITE_EXTERNAL_STORAGE Category: Storage Label: Modify/delete SD card contents	92	Read other applications' files on the SD card Change other applications' files on the SD card None of these See who you have made phone calls to Send text messages <i>I don't know</i>	41 44.6% 39 42.4% 16 17.4% 15 16.3% 11 12.0% 15 16.3%
WAKE_LOCK Category: System tools Label: Prevent phone from sleeping	81	Keep your phone's screen on all the time Drain your phone's battery None of these Send text messages Delete your list of contacts <i>I don't know</i>	49 60.5% 37 45.7% 7 8.6% 4 4.9% 4 4.9% 13 16.0%
CHANGE_NETWORK_STATE		Turn your WiFi on or off Send information to the application's server	36 52.9% 13 19.1%

Android Permissions: User attention, comprehension, and Behavior (Felt et al., 2012)

Permission	<i>n</i>	Options	Responses	
INTERNET Category: Network communication Label: Full Internet access	109	<input checked="" type="checkbox"/> Send information to the application's server <input checked="" type="checkbox"/> Load advertisements <input type="checkbox"/> None of these <input type="checkbox"/> Read your text messages <input type="checkbox"/> Read your list of phone contacts <i>I don't know</i>	45	41.3%
READ_PHONE_STATE Category: Phone calls Label: Read phone state and identity	85	<input checked="" type="checkbox"/> Read your phone number <input type="checkbox"/> See who you have called <input checked="" type="checkbox"/> Track you across applications <input type="checkbox"/> Load advertisements <input type="checkbox"/> None of these <i>I don't know</i>	41	47.7%
CALL_PHONE Category: Services that cost you money Label: Directly call phone numbers	83	<input checked="" type="checkbox"/> Place phone calls <input type="checkbox"/> Charge purchases to your credit card <input type="checkbox"/> None of these <input type="checkbox"/> See who you have made calls to <input type="checkbox"/> Send text messages <i>I don't know</i>	30	35.3%
WRITE_EXTERNAL_STORAGE Category: Storage Label: Modify/delete SD card contents	92	<input checked="" type="checkbox"/> Read other applications' files on the SD card <input checked="" type="checkbox"/> Change other applications' files on the SD card <input type="checkbox"/> None of these <input type="checkbox"/> See who you have made phone calls to <input type="checkbox"/> Send text messages <i>I don't know</i>	41	44.6%
WAKE_LOCK Category: System tools Label: Prevent phone from sleeping	81	<input checked="" type="checkbox"/> Keep your phone's screen on all the time <input checked="" type="checkbox"/> Drain your phone's battery <input type="checkbox"/> None of these <input type="checkbox"/> Send text messages <input type="checkbox"/> Delete your list of contacts <i>I don't know</i>	49	60.5%
CHANGE_NETWORK_STATE		<input checked="" type="checkbox"/> Turn your WiFi on or off <input type="checkbox"/> Send information to the application's server	36	52.9%

How to ask for permission? (Felt et al.,)



PRO

Applicable to all permissions, even advance approval

CON

Interruptive, looks like EULAs, habit-forming

INSTALL-TIME WARNINGS

How to ask for permission? (Felt et al., 2012)



PRO

Applicable to almost all permissions

CON

Interruptive, habit-forming, not useful for advance approval

RUNTIME CONSENT DIALOGS

Android Permissions Remystified: A field study of Contextual Integrity (Wijesekera et al. 2015)

When to actually prompt



Privacy violations occur when *sensitive information* is used in ways *defying users' expectations.*

Android Permissions Remystified: A field study of Contextual Integrity (Wijesekera et al.)

The experiment

36 Android smartphone users

6,048 hours of real-world use

27 million permission requests

Android Permissions Remystified: A field study of Contextual Integrity (Wijesekera et al.)

Users want a choice

80% of users

would block at least one permission request.

35% of all requests

were deemed inappropriate.

Android Permissions Remystified: A field study of Contextual Integrity (Wijesekera et al.)

We are not there yet

483 requests / hour
[Permission Requests]

213 requests / hour
[Actual Exposing Functions]

75 requests / hour
[Users wanted to
block]

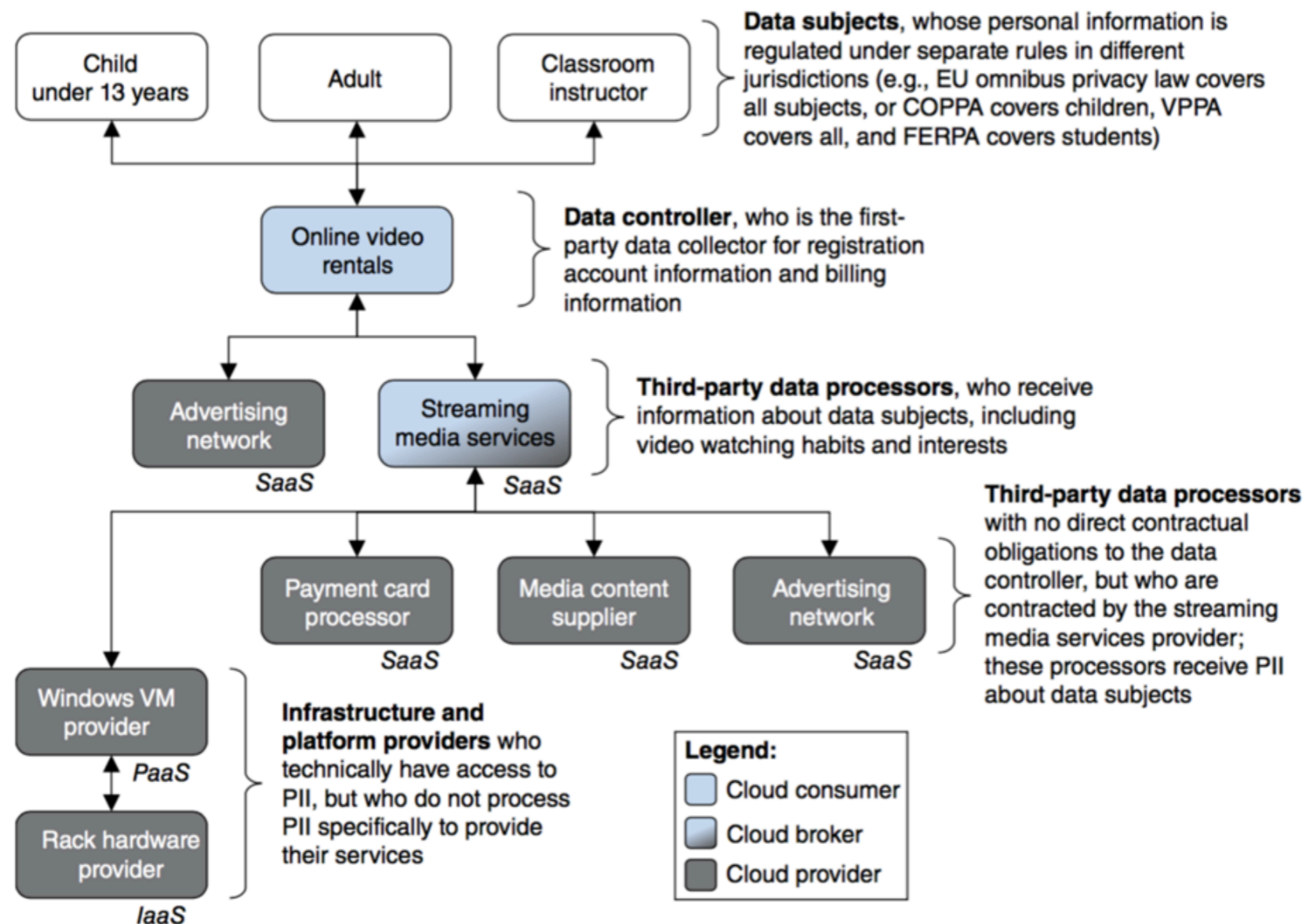


what about the cloud?

“ensuring privacy in clouds” Breaux and Pearson, 2016)

who is responsible for privacy?

256 Encyclopedia of Cloud Computing



“ensuring privacy in clouds”

who is responsible for privacy?

Lack of transparency,
assurance, accountability

lack of clear
responsibility

lack of trust

regulatory
challenges

Service Level Agreements:

where is the data geographically?
(jurisdiction: which government will knock on your door/eavesdrop you?)

what's the scope of third party access?

what security practices are used?

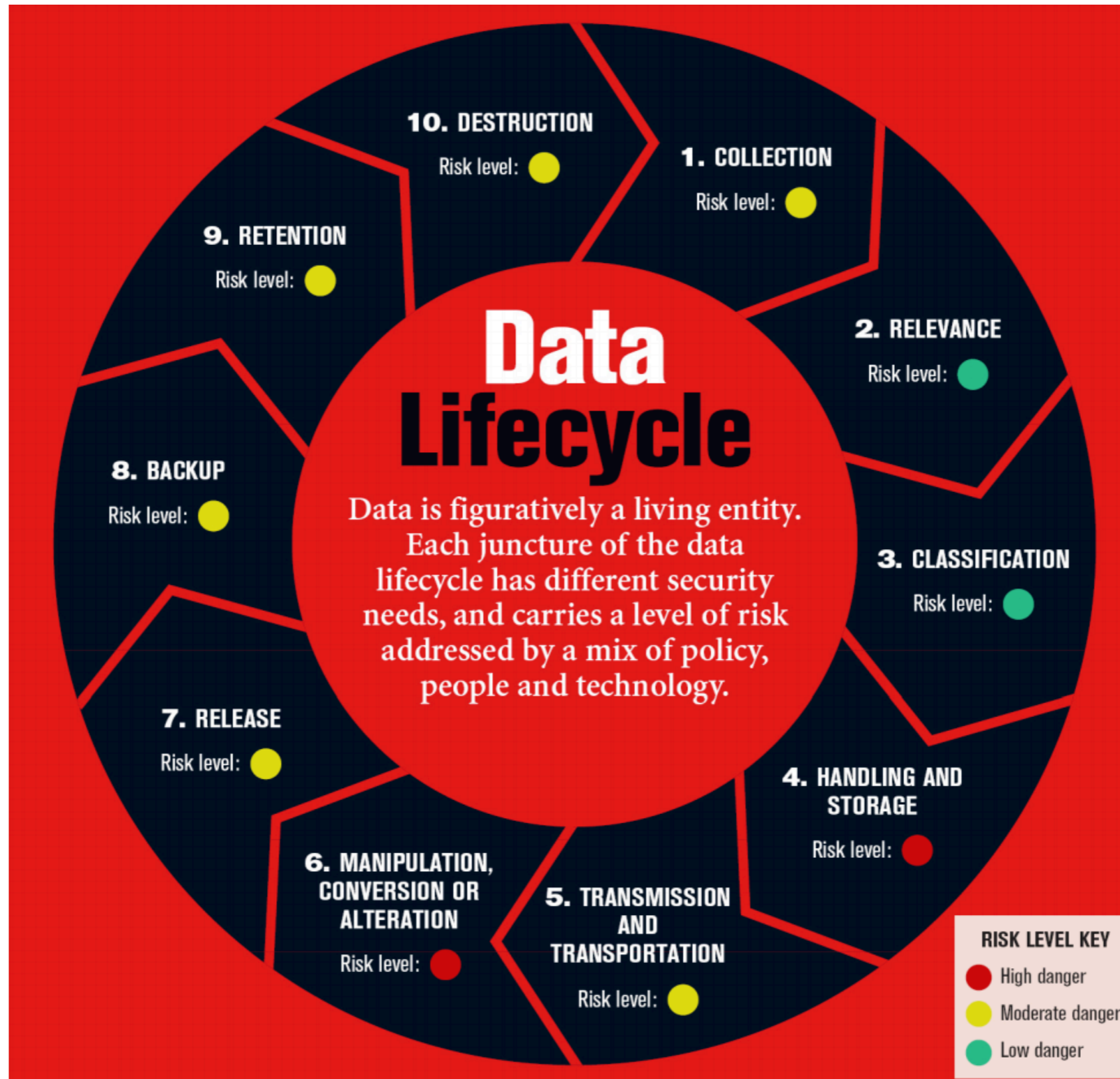
how are backups and data retention managed?

how is individual consent and subject access managed?

Service Level Agreements: users are dependent on data controller
(no leverage on contracts)

how are shifts in software engineering and the ecosystem relevant to privacy practice?

Data Protection Laws are Data Centric



Eddy is a privacy requirements specification language that privacy analysts can use to express requirements over acts to collect, use, transfer and retain personal and technical information. The language uses a simple SQL-like syntax to express whether an action is permitted or prohibited, and to restrict those statements to particular data subjects and purposes. The Eddy specifications are compiled into Description Logic to automatically detect conflicting requirements and to trace data flows within and across specifications. Each specification can describe an organization's data practices, or the data practices of specific components in a software architecture.

For further technical details on Eddy, please see our relevant publications:

1. **Detecting Repurposing and Over-collection in Multi-party Privacy Requirements Specifications**

Travis D. Breaux, Daniel Smullen, Hanan Hibshi. To Appear: *23rd IEEE International Requirements Engineering Conference*, Ottawa, Canada, 2015. ([pdf](#))

2. **Eddy, A Formal Language for Specifying and Analyzing Data Flow Specifications for Conflicting Privacy Requirements**

Travis D. Breaux, Hanan Hibshi, Ashwini Rao. *Requirements Engineering Journal*, 19(3): 281-307, 2014. ([doi](#)). This an extended journal version of our conference paper ([doi](#)) that was nominated for best paper and presented at IEEE RE'13 ([slides](#))

We provide interactive examples below to demonstrate the Eddy language, and the Java source code is available on GitHub ([source](#)) under GPLv2.

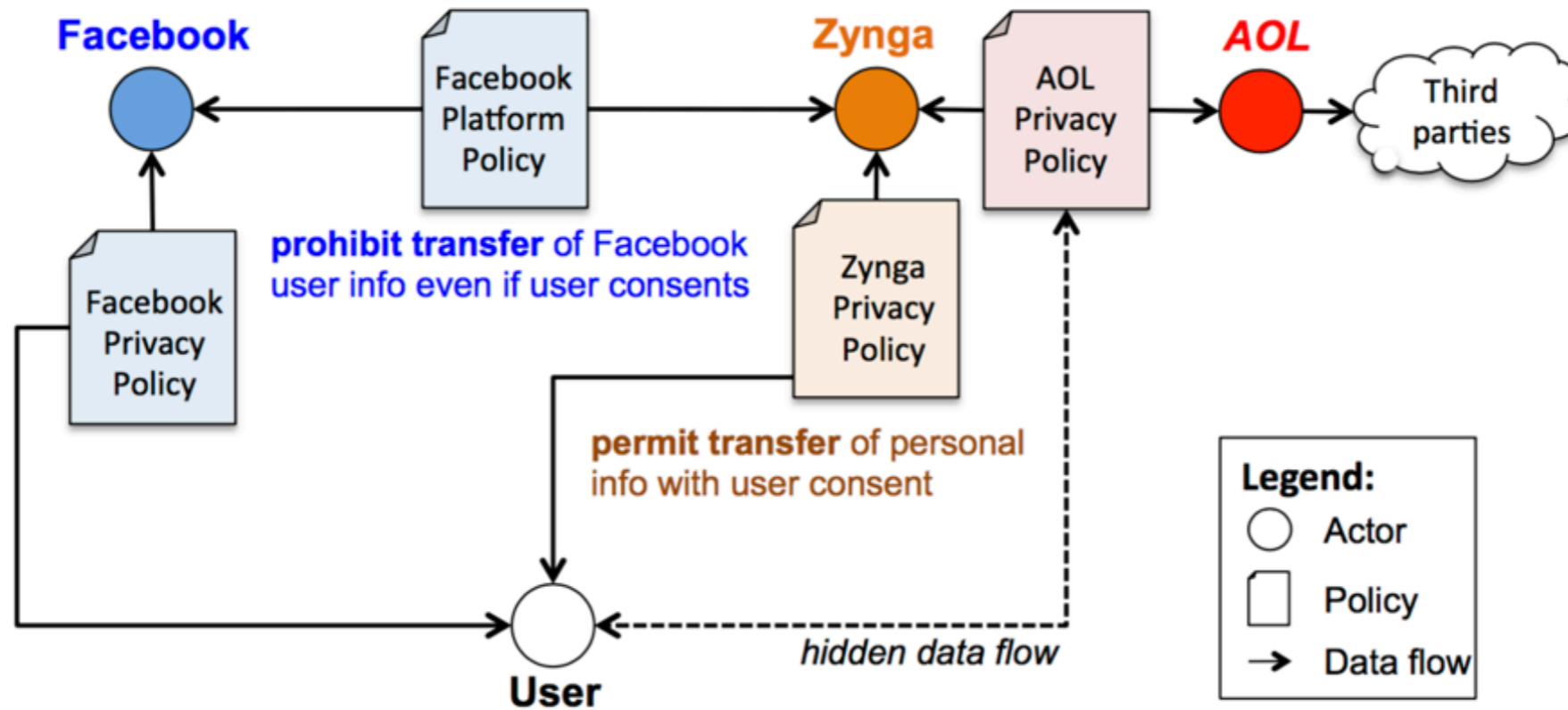
View and analyze an existing example

[Example specification to illustrate conflict analysis](#)

[Example specification to illustrate flow analysis](#)

[Example specification to illustrate use limitation analysis](#)

Privacy and data supply chain



Privacy policies contain privacy requirements for data that flow within a data supply chain; conflicts can exist among these requirements; repurposing can be an issue

Specifying privacy requirements

- Expressing Modality in Description Logic (DL)
 - Obligation \sqsubseteq Permission
 - *Conflict* \equiv *Permission* \sqcap *Prohibition*
- Actions
 - Collect, Use and Transfer
- Actions have following DL Roles
 - hasObject.Datum – the object of the action (data element)
 - hasSource.Actor – the source of the object (an actor)
 - hasPurpose.Purpose – the purpose of the action
 - hasTarget.Actor – the recipient of the object (an actor)

T. Breaux, A. Antón, J. Doyle. "Semantic Parameterization: A Process for Modeling Domain Descriptions." ACM TOSEM, 18(2): 5, November 2008

Results of extended evaluation

Policy	S	D	Modality			Action		
			P	O	R	C	U	T
Facebook	105	39	15	4	25	6	15	14
Zynga	195	64	58	1	8	22	8	15
AOL	74	29	9	0	4	12	15	10

Extracts
Modalities
Actions

The Facebook API policy has more prohibitions (denoted by “R”), because it serves to regulate platform plugins, such as the Zynga game Farmville. In contrast, Zynga reserves more rights (denoted by “P”) regarding how they collect, use and transfer user information.

Privacy Engineering should also include methodologies, techniques and tools in the Software Development Lifecycle (not just data management)

CLICK ON A SDL PHASE OR PRACTICE BELOW TO LEARN MORE

1. TRAINING	2. REQUIREMENTS	3. DESIGN	4. IMPLEMENTATION	5. VERIFICATION	6. RELEASE	7. RESPONSE
1. Core Security Training	2. Establish Security Requirements	5. Establish Design Requirements	8. Use Approved Tools	11. Perform Dynamic Analysis	14. Create an Incident Response Plan	17. Execute Incident Response Plan
	3. Create Quality Gates/Bug Bars	6. Perform Attack Surface Analysis/Reduction	9. Deprecate Unsafe Functions	12. Perform Fuzz Testing	15. Conduct Final Security Review	
	4. Perform Security and Privacy Risk Assessments	7. Use Threat Modelling	10. Perform Static Analysis	13. Conduct Attack Surface Review	16. Certify Release and Archive	

LINDDUN (Wuyts, Scandariato, Joosen)

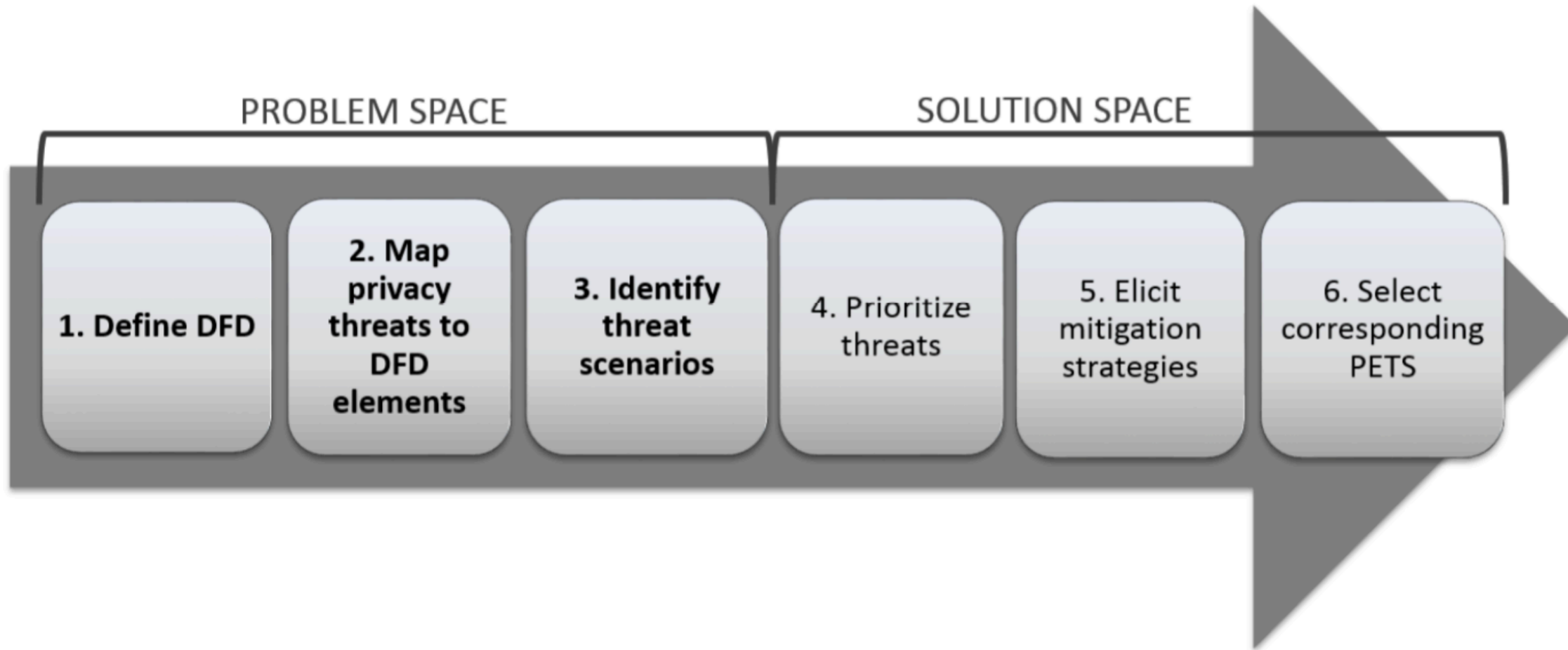
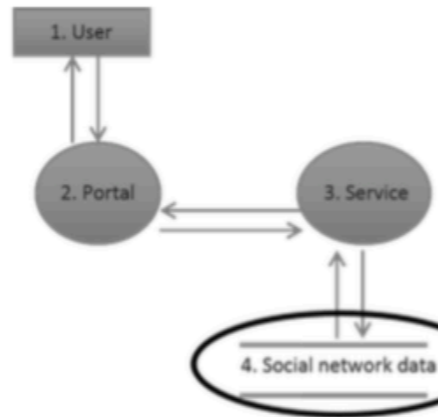


FIGURE 1: LINDDUN METHODOLOGY STEPS

1. Model DFD

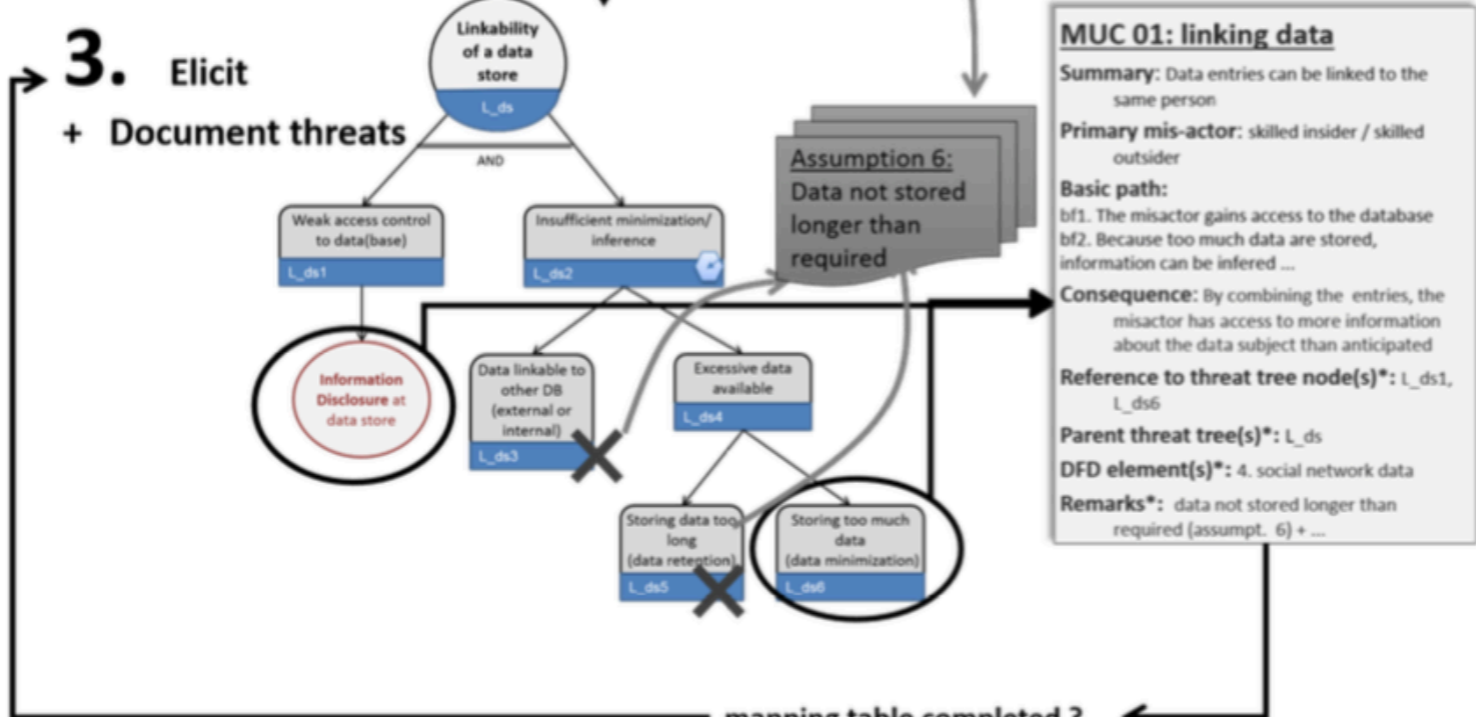


2. Map threats to DFD

	Threat target	L	I	N	D	D	U	N
Data store	Social network db	X	X			X		X*
Data flow	User data stream (user-portal)	X	X			X		X*
	Service data stream (portal-service)							X*
	DB data stream (service - DB)							X*
Process	Portal							X*
	Social network service							X*
Entity	User	X	X					X

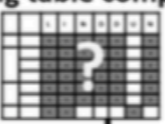
LINDUN	L	I	N	D	D	U	N
Data store	X	X	X	X	X		X
Data flow	X	X	X	X	X		X
Process	X	X	X	X	X		X
Entity	X	X					X

3. Elicit + Document threats



mapping table completed?

no



yes

Move to

Linkability (L) occurs when one can sufficiently distinguish whether 2 items of interest (IOI, such as requests from a user) are related

Identifiability (I) occurs when it is possible to pinpoint the identity of a subject (e.g., a user)

Non-repudiation (Nr) occurs when it is possible to gather evidence so that a party cannot deny having performed an action

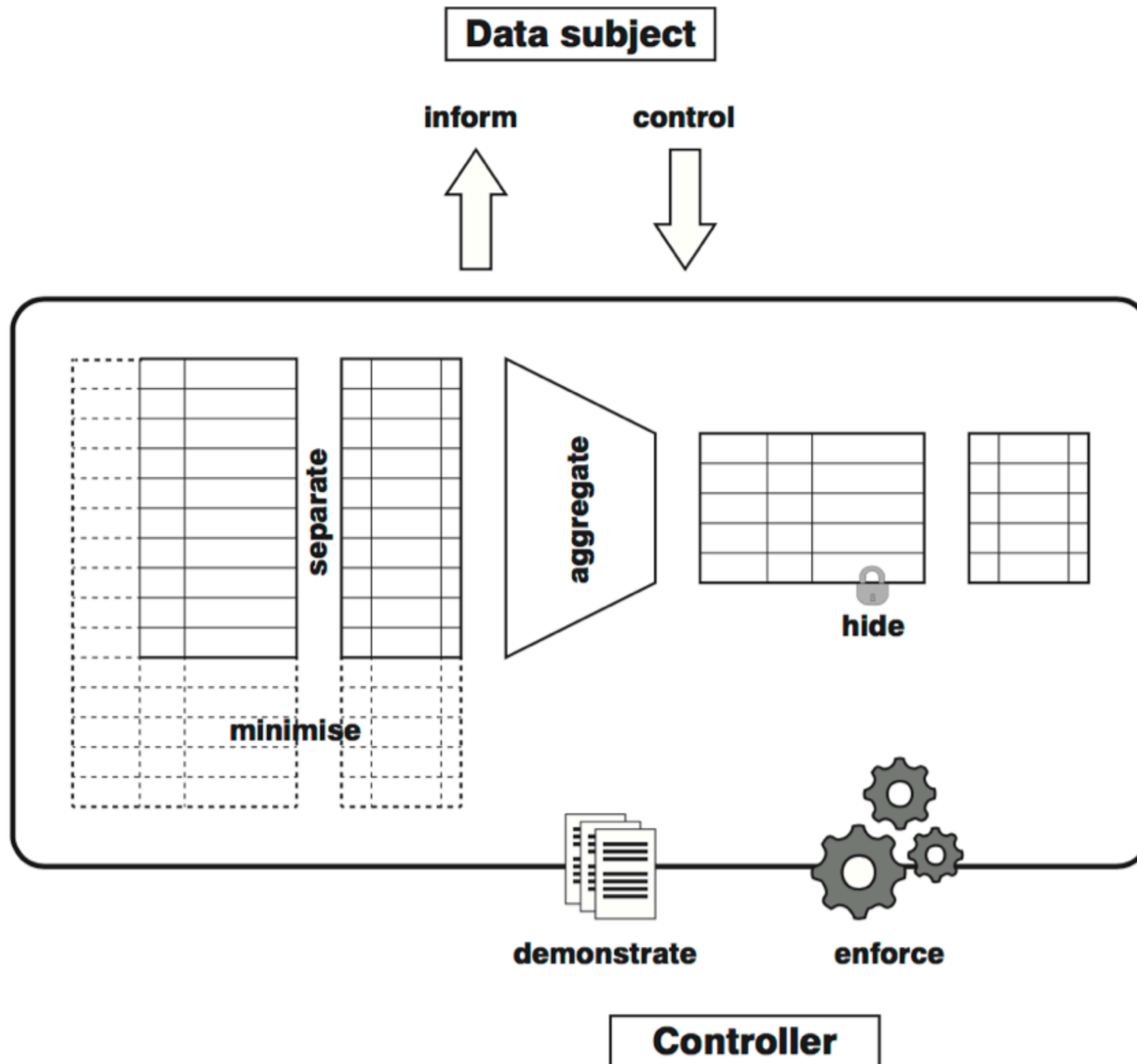
Detectability (D) occurs when one can sufficiently distinguish whether an IOI exists, e.g., in a system

Disclosure of information (Di) is the exposure of information to individuals who are not supposed to have access to it

Unawareness (U) occurs when the user is unaware of the information he is supplying to the system and the consequences of his/her act of sharing

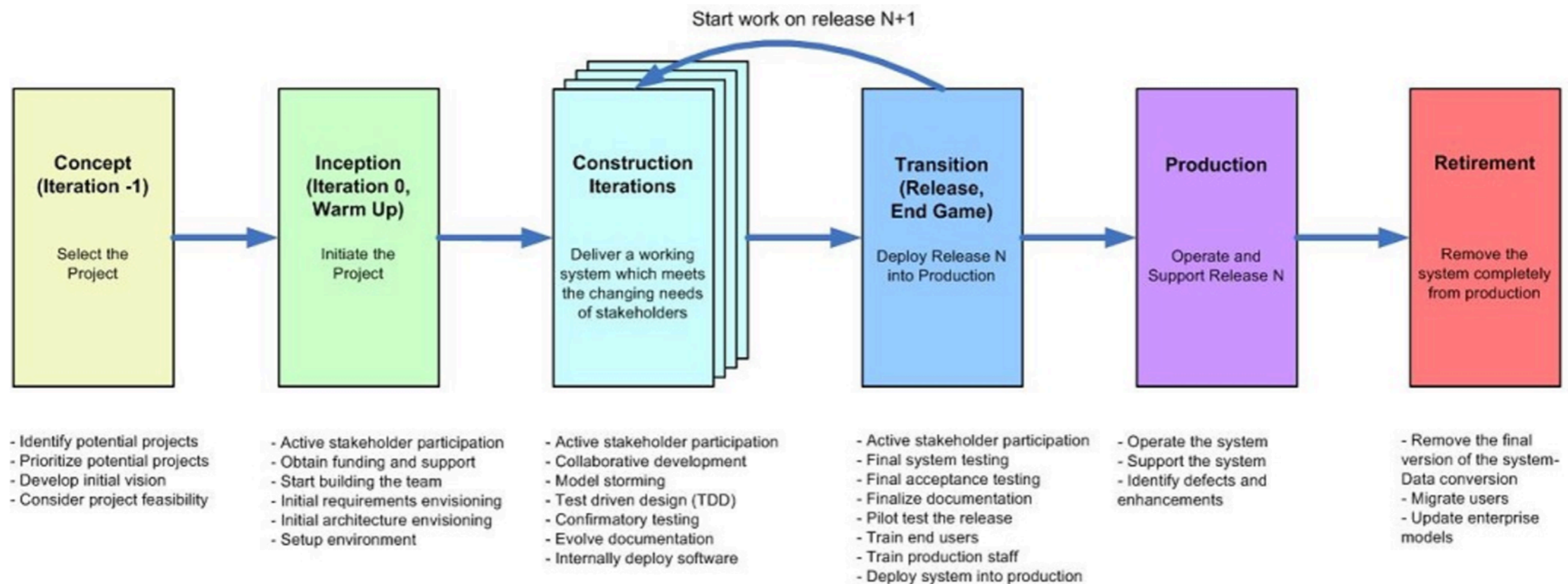
Non-compliance (Nc) occurs when the system is not compliant with the (data protection) legislation, its advertised policies and the existing user consents

Privacy Design Strategies (Hoepman et al.)

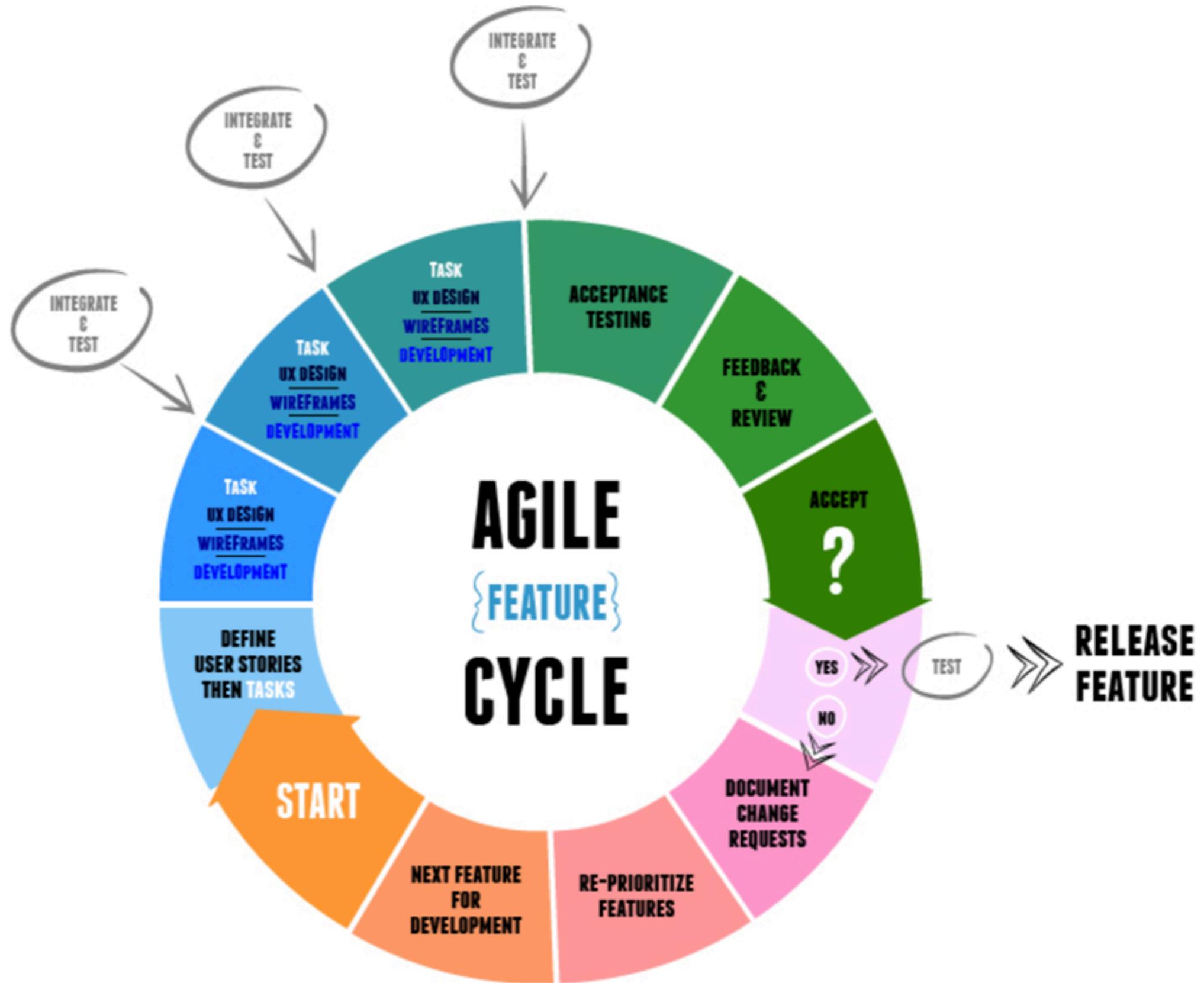


Agile Software Development Lifecycle is another animal

Figure 5. The Agile SDLC (high-level).



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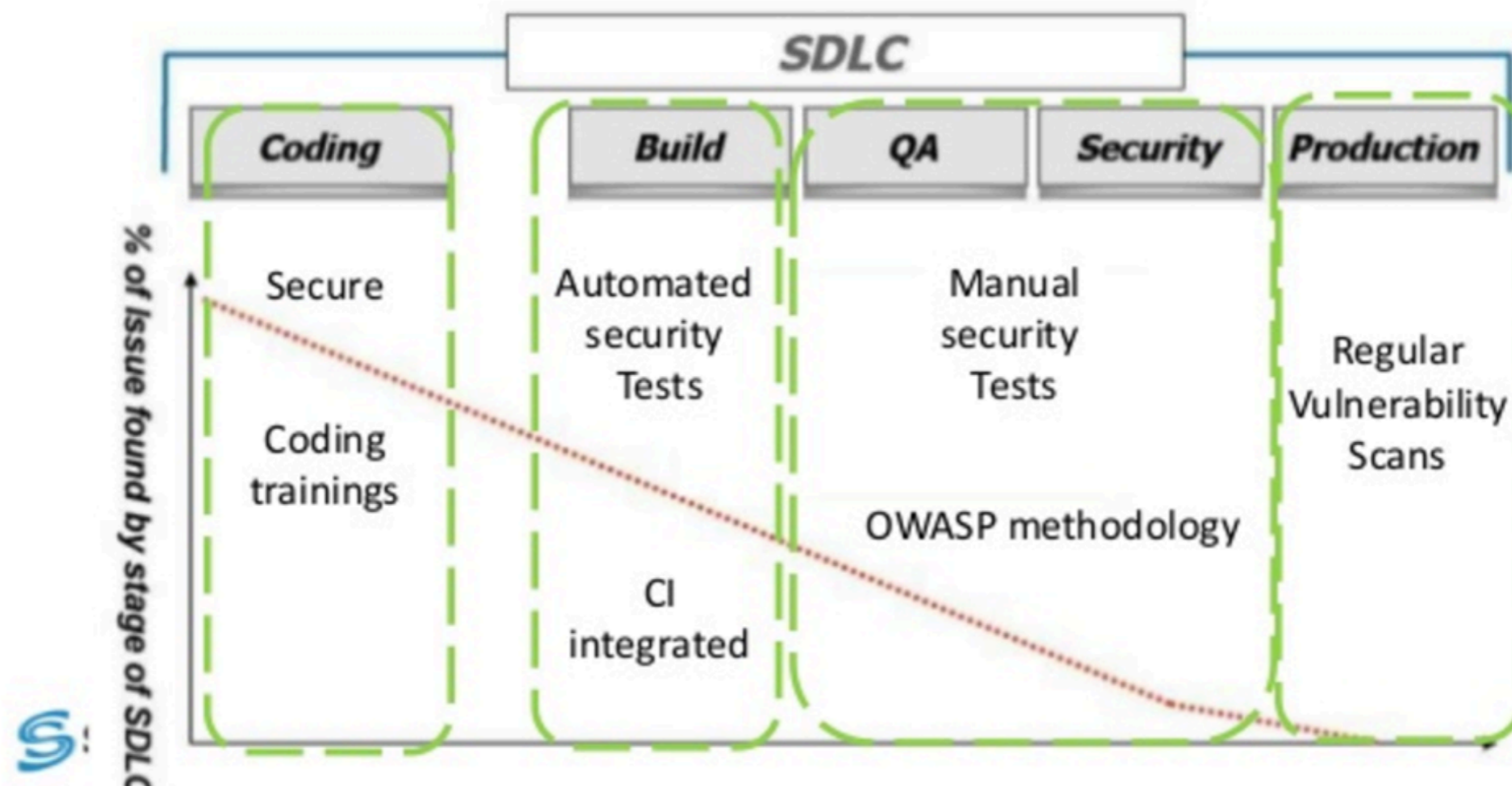


Agile Feature Cycle by ChromeMedia Inc.

<http://chromemedia.com/how-we-work/>

How it should look

With proper Security Program number of security defects should decrease from phase to phase



**what is the
impact of**

**the turn to
agile in
software
engineering
practice**

**on
computer
science
research in
privacy?**

OUTLOOK

- Privacy research will need to speak to existing SE approaches
 - domain specificity not enough: SE practices matter
- Future research: systemic empirical study of the agile turn and its impact on privacy research
 - evaluate the paradigmatic principles that guide privacy research
 - study feature inflation and its impact on privacy/security techniques
 - better understand behavioral analytics role in software engineering
 - the politics of new service metrics: opportunity to develop privacy metrics
- Investigate policy implications:
 - DP was developed during the time of mainframes!!!

references

- Many references in the slides. The agile turn based on:
- Philip E. Agre, Surveillance and capture: Two models of privacy, *The Information Society*, Vol. 10, Iss. 2, 1994
- Irina Kaldrack and Martina Leeker, *There is no software, just services*, Meson Press, 2015.
- Gürses and Van Hoboken, *Privacy After the Agile Turn*, Cambridge Handbook of Consumer Privacy, <https://osf.io/27x3q/> (upcoming)
- For those who are interested:

International Workshop on Privacy Engineering

<http://ieee-security.org/TC/SPW2017/IWPE/>